

Assistant Chief Executive
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,617,080	2,751,840
Premises	201,970	217,040
Transport	48,050	54,550
Supplies and Services	3,559,170	3,416,940
Third Party and Transfer Pymts	200,000	200,000
Support Services	101,210	101,210
Debt Charges and Borrowing	505,860	38,990
	7,233,340	6,780,570
Revenue Income		
Internal Recharges	(515,630)	(606,530)
Grants	(262,910)	(262,910)
Other Reimbursements and Conts	(853,140)	(406,270)
Customer and Client Receipts	(285,090)	(335,090)
	(1,916,770)	(1,610,800)
Assistant Chief Executive Total Net Budget	5,316,570	5,169,770
Objective Analysis		
ACE Director	135,980	135,790
Communities Team	609,010	611,820
Democratic Services	1,995,540	2,010,080
Museums, Arts & Culture	1,803,890	1,697,890
North of Tyne Combined Authority	42,860	42,860
Policy, Comms and Performance	729,290	671,330
Assistant Chief Executive Total Net Budget	5,316,570	5,169,770

ACE Director
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	129,980	129,980
Transport	3,000	3,000
Supplies and Services	3,000	2,810
	135,980	135,790
ACE Director Total Net Budget	135,980	135,790
Objective Analysis		
ACE Director	135,980	135,790
ACE Director Total Net Budget	135,980	135,790

Communities Team
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	425,010	524,570
Premises	62,000	80,420
Transport	(3,830)	2,670
Supplies and Services	332,370	301,600
Support Services	90,000	90,000
Debt Charges and Borrowing	19,670	19,670
	925,220	1,018,930
Revenue Income		
Internal Recharges	(259,710)	(350,610)
Other Reimbursements and Conts	(54,000)	(54,000)
Customer and Client Receipts	(2,500)	(2,500)
	(316,210)	(407,110)
Communities Team Total Net Budget	609,010	611,820
Objective Analysis		
Children's Rights Team	70,470	71,320
Communities Team Costs	222,900	231,850
Communities Other	8,500	8,500
Community Buildings	77,910	96,130
Ward Budgets	229,230	204,020
Communities Team Total Net Budget	609,010	611,820

Democratic Services
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	882,920	897,460
Premises	27,880	27,880
Transport	25,330	25,330
Supplies and Services	1,159,030	1,159,030
Support Services	850	850
	2,096,010	2,110,550
Revenue Income		
Internal Recharges	(2,920)	(2,920)
Other Reimbursements and Conts	(93,020)	(93,020)
Customer and Client Receipts	(4,530)	(4,530)
	(100,470)	(100,470)
Democratic Services Total Net Budget	1,995,540	2,010,080
Objective Analysis		
Democratic Services Management	443,720	451,450
Electoral Services	569,700	575,040
Lord Mayors	67,830	69,300
Members Allowance	914,290	914,290
Democratic Services Total Net Budget	1,995,540	2,010,080

**Museums, Arts & Culture
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	104,120	106,120
Premises	112,090	108,740
Transport	3,390	3,390
Supplies and Services	1,799,300	1,694,650
Third Party and Transfer Pymts	200,000	200,000
Support Services	5,000	5,000
Debt Charges and Borrowing	483,140	16,270
	2,707,040	2,134,170
Revenue Income		
Grants	(215,100)	(215,100)
Other Reimbursements and Conts	(508,870)	(42,000)
Customer and Client Receipts	(179,180)	(179,180)
	(903,150)	(436,280)
Museums, Arts & Culture Total Net Budget	1,803,890	1,697,890
Objective Analysis		
Arts and Culture	690,930	689,580
Museums and Archives	1,112,960	1,008,310
Museums, Arts & Culture Total Net Budget	1,803,890	1,697,890

North of Tyne Combined Authority
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Supplies and Services	42,860	42,860
	42,860	42,860
North of Tyne Combined Authority Total Net Budget	42,860	42,860
Objective Analysis		
North of Tyne Combined Authority	42,860	42,860
North of Tyne Combined Authority Total Net Budget	42,860	42,860

Policy, Comms and Performance
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,075,050	1,093,710
Transport	20,160	20,160
Supplies and Services	222,610	215,990
Support Services	5,360	5,360
Debt Charges and Borrowing	3,050	3,050
	1,326,230	1,338,270
Revenue Income		
Internal Recharges	(253,000)	(253,000)
Grants	(47,810)	(47,810)
Other Reimbursements and Conts	(197,250)	(217,250)
Customer and Client Receipts	(98,880)	(148,880)
	(596,940)	(666,940)
Policy, Comms and Performance Total Net Budget	729,290	671,330
Objective Analysis		
Policy and Communications	713,210	655,250
Professional Assistants	16,080	16,080
Policy, Comms and Performance Total Net Budget	729,290	671,330

Operations & Regulatory Services
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	60,667,410	59,265,570
Premises	10,332,690	9,304,960
Transport	13,442,160	10,451,740
Supplies and Services	29,982,980	30,181,630
Third Party and Transfer Pymts	17,563,580	18,757,370
Support Services	201,940	223,840
Debt Charges and Borrowing	3,960,330	2,704,510
	136,151,090	130,889,620
Revenue Income		
Internal Recharges	(79,261,360)	(73,803,190)
Grants	(5,404,750)	(5,467,020)
Other Reimbursements and Conts	(226,700)	(226,700)
Customer and Client Receipts	(43,011,880)	(43,917,920)
	(127,904,690)	(123,414,830)
Operations & Reg Services Total Net Budget	8,246,400	7,474,790
Objective Analysis		
Community Hubs	4,905,520	4,228,200
Environment&Public Protection	917,890	757,270
Facilities Serv and Civic Mgmt	(635,710)	(913,080)
Local services	19,469,900	20,381,570
Operations	(276,760)	(379,640)
Operations Management	(77,610)	458,910
Parking	(8,923,700)	(9,680,310)
Resilience Planning	192,980	183,090
Building and Commercial Enterprise	(7,326,110)	(7,561,220)
Operations & Reg Services Total Net Budget	8,246,400	7,474,790

Community Hubs
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,993,200	2,510,010
Premises	4,165,110	3,382,350
Transport	61,470	33,850
Supplies and Services	4,658,210	5,032,710
Third Party and Transfer Pymts	-	950,000
Support Services	46,140	46,140
Debt Charges and Borrowing	44,600	44,600
	12,968,730	11,999,660
Revenue Income		
Internal Recharges	(1,173,050)	(1,173,050)
Grants	(5,404,750)	(5,404,750)
Other Reimbursements and Conts	(133,120)	(133,120)
Customer and Client Receipts	(1,352,290)	(1,060,540)
	(8,063,210)	(7,771,460)
Community Hubs Total Net Budget	4,905,520	4,228,200
Objective Analysis		
City Hall	27,250	27,250
Customer Contact and Libraries	4,828,270	4,087,640
Parks and Open Spaces	50,000	113,310
Community Hubs Total Net Budget	4,905,520	4,228,200

Environment and Public Protection
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,277,210	2,260,390
Premises	11,040	9,560
Transport	35,460	35,460
Supplies and Services	338,770	336,500
Third Party and Transfer Pymts	120,940	120,940
Support Services	(114,820)	(254,870)
	2,668,600	2,507,980
Revenue Income		
Customer and Client Receipts	(1,750,710)	(1,750,710)
	(1,750,710)	(1,750,710)
Environment&Public Protection Total Net Budget	917,890	757,270
Objective Analysis		
Commercial Team	479,850	522,100
Environmental Protection	420,800	428,870
Licensing	(309,200)	(519,090)
Public Protection and Neighbourhoods	326,440	325,390
Environment&Public Protection Total Net Budget	917,890	757,270

Facilities Services and Civic Mgmt
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	17,180,210	16,461,970
Premises	1,431,650	1,278,050
Transport	348,550	368,960
Supplies and Services	5,549,970	5,153,040
Support Services	7,100	148,040
Debt Charges and Borrowing	164,040	187,040
	24,681,520	23,597,100
Revenue Income		
Internal Recharges	(13,675,390)	(11,670,980)
Grants	-	(42,000)
Other Reimbursements and Conts	(18,060)	(18,060)
Customer and Client Receipts	(11,623,780)	(12,779,140)
	(25,317,230)	(24,510,180)
Facilities Serv and Civic Mgmt Total Net Budget	(635,710)	(913,080)
Objective Analysis		
Building Cleaning	302,740	376,830
Caretaking	22,940	104,720
Civic Facilities	(64,780)	(145,030)
Cash and Valuables in Transit	(89,620)	(148,610)
Markets	(674,340)	(1,155,880)
School Meals	23,590	190,230
Street Wardens	21,540	30,210
Welfare Catering	(177,780)	(165,550)
Facilities Serv and Civic Mgmt Total Net Budget	(635,710)	(913,080)

Local services
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	9,367,310	9,824,590
Premises	525,650	511,280
Transport	3,843,700	3,684,600
Supplies and Services	1,213,370	1,316,140
Third Party and Transfer Pymts	13,043,570	13,287,360
Support Services	400	400
Debt Charges and Borrowing	372,640	358,000
	28,366,640	28,982,370
Revenue Income		
Internal Recharges	(4,357,760)	(4,265,210)
Customer and Client Receipts	(4,538,980)	(4,335,590)
	(8,896,740)	(8,600,800)
Local services Total Net Budget	19,469,900	20,381,570
Objective Analysis		
Environment and Local Services	3,954,300	4,072,070
Waste Collection Services	3,348,050	3,561,730
Waste Contracts	10,732,180	11,271,180
Waste Management	1,435,370	1,476,590
Local services Total Net Budget	19,469,900	20,381,570

Operations
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,549,050	2,659,370
Premises	1,163,920	1,109,070
Transport	5,337,570	2,514,460
Supplies and Services	1,528,000	1,752,610
Support Services	34,110	65,620
Debt Charges and Borrowing	3,001,900	1,737,720
	13,614,550	9,838,850
Revenue Income		
Internal Recharges	(12,155,700)	(8,414,490)
Grants	-	(20,270)
Customer and Client Receipts	(1,735,610)	(1,783,730)
	(13,891,310)	(10,218,490)
Operations Total Net Budget	(276,760)	(379,640)
Objective Analysis		
Building Control	(82,050)	(101,070)
City Transport	(2,017,840)	(2,057,310)
Depots	1,208,190	1,183,700
Energy	261,800	250,130
Safe Newcastle	353,140	344,910
Operations Total Net Budget	(276,760)	(379,640)

Operations Management
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	153,700	160,420
Supplies and Services	348,490	348,490
	502,190	508,910
Revenue Income		
Customer and Client Receipts	(579,800)	(50,000)
	(579,800)	(50,000)
Operations Management Total Net Budget	(77,610)	458,910
Objective Analysis		
Operations Management	(77,610)	458,910
Operations Management Total Net Budget	(77,610)	458,910

**Parking
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,316,010	3,259,510
Premises	2,618,370	2,608,230
Transport	178,720	178,720
Supplies and Services	902,420	892,950
Support Services	108,450	97,950
Debt Charges and Borrowing	341,770	341,770
	7,465,740	7,379,130
Revenue Income		
Customer and Client Receipts	(16,389,440)	(17,059,440)
	(16,389,440)	(17,059,440)
Parking Total Net Budget	(8,923,700)	(9,680,310)
Objective Analysis		
Bus Lanes	(365,360)	(368,540)
Car Parking	(8,483,600)	(9,212,900)
Green Travel Plan	(74,740)	(98,870)
Parking Total Net Budget	(8,923,700)	(9,680,310)

Resilience Planning
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	209,390	211,000
Premises	10,000	-
Transport	3,000	2,000
Supplies and Services	6,270	13,270
	228,660	226,270
Revenue Income		
Other Reimbursements and Conts	(35,680)	(35,680)
Customer and Client Receipts	-	(7,500)
	(35,680)	(43,180)
Resilience Planning Total Net Budget	192,980	183,090
Objective Analysis		
Resilience Planning	192,980	183,090
Resilience Planning Total Net Budget	192,980	183,090

**Building and Commercial Enterprise
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	21,621,330	21,918,310
Premises	406,950	406,420
Transport	3,633,690	3,633,690
Supplies and Services	15,437,480	15,335,920
Third Party and Transfer Pymts	4,399,070	4,399,070
Support Services	120,560	120,560
Debt Charges and Borrowing	35,380	35,380
	45,654,460	45,849,350
Revenue Income		
Internal Recharges	(47,899,460)	(48,279,460)
Other Reimbursements and Conts	(39,840)	(39,840)
Customer and Client Receipts	(5,041,270)	(5,091,270)
	(52,980,570)	(53,410,570)
Building and Commercial Enterprise Total Net Budget	(7,326,110)	(7,561,220)
Objective Analysis		
Architectural, Mechanical and Energy Team	(1,220,490)	(1,229,910)
City Build Overheads	2,640,120	2,685,830
Design and Construction Services	(8,745,740)	(9,017,140)
Building and Commercial Enterprise Total Net Budget	(7,326,110)	(7,561,220)

Place
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	16,439,980	17,167,500
Premises	11,683,930	11,798,400
Transport	2,137,670	2,137,670
Supplies and Services	5,930,430	6,436,450
Third Party and Transfer Pymts	8,802,190	8,542,920
Support Services	1,066,720	1,066,720
Debt Charges and Borrowing	9,686,040	9,686,040
	55,746,960	56,835,700
Revenue Income		
Internal Recharges	(19,132,610)	(19,066,610)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Conts	(1,801,230)	(1,801,230)
Customer and Client Receipts	(25,915,860)	(27,404,820)
Other Income	(111,970)	(111,970)
	(49,150,960)	(50,573,920)
Place Total Net Budget	6,596,000	6,261,780
Objective Analysis		
Commercial Dev & Property	(2,877,440)	(2,959,730)
Development Management	761,820	760,490
Economic Development	1,193,190	1,137,290
Fairer Housing Unit	259,660	48,160
Major Projects	61,650	80,810
Place Director	76,060	82,220
Transport	7,121,060	7,112,540
Place Total Net Budget	6,596,000	6,261,780

**Commercial Development & Property
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,555,750	2,092,850
Premises	4,457,800	4,618,280
Transport	3,440	3,440
Supplies and Services	475,130	1,053,220
Third Party and Transfer Pymts	44,170	44,170
Support Services	727,370	727,370
Debt Charges and Borrowing	9,296,920	9,296,920
	16,560,580	17,836,250
Revenue Income		
Internal Recharges	(1,108,510)	(1,108,510)
Other Reimbursements and Conts	(571,080)	(571,080)
Customer and Client Receipts	(17,647,460)	(19,005,420)
Other Income	(110,970)	(110,970)
	(19,438,020)	(20,795,980)
Commercial Dev & Property Total Net Budget	(2,877,440)	(2,959,730)
Objective Analysis		
Office Accommodation	4,575,230	4,535,930
Property Portfolio	(7,669,250)	(7,686,320)
Property Services	(435,310)	(424,120)
Surplus Assets	651,890	614,780
Commercial Dev & Property Total Net Budget	(2,877,440)	(2,959,730)

Development Management
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,084,510	2,121,010
Premises	78,400	70,570
Transport	3,110	3,110
Supplies and Services	349,150	349,150
	2,515,170	2,543,840
Revenue Income		
Internal Recharges	(80,000)	(80,000)
Other Reimbursements and Conts	(181,240)	(181,240)
Customer and Client Receipts	(1,492,110)	(1,522,110)
	(1,753,350)	(1,783,350)
Development Management Total Net Budget	761,820	760,490
Objective Analysis		
Development Management	379,850	373,800
Housing and Planning Strategy	251,970	256,690
Local Development Framework	130,000	130,000
Development Management Total Net Budget	761,820	760,490

**Economic Development
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	767,270	781,740
Premises	1,360	1,360
Transport	10,720	10,720
Supplies and Services	945,860	875,490
Third Party and Transfer Pymts	4,540	4,540
Support Services	39,420	39,420
	1,769,170	1,713,270
Revenue Income		
Internal Recharges	(419,720)	(419,720)
Other Reimbursements and Conts	(16,290)	(16,290)
Customer and Client Receipts	(139,970)	(139,970)
	(575,980)	(575,980)
Economic Development Total Net Budget	1,193,190	1,137,290
Objective Analysis		
Corporate Economic Development	568,360	505,990
Grant Funded Programmes	43,440	47,310
Projects	581,390	583,990
Economic Development Total Net Budget	1,193,190	1,137,290

Fairer Housing Unit
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,218,740	1,241,440
Premises	1,837,590	1,837,590
Transport	370	370
Supplies and Services	39,470	39,270
Support Services	279,000	279,000
	3,375,170	3,397,670
Revenue Income		
Internal Recharges	(945,920)	(1,179,920)
Other Reimbursements and Conts	(219,370)	(219,370)
Customer and Client Receipts	(1,949,220)	(1,949,220)
Other Income	(1,000)	(1,000)
	(3,115,510)	(3,349,510)
Fairer Housing Unit Total Net Budget	259,660	48,160
Objective Analysis		
Housing Development and Partnership	259,660	48,160
Fairer Housing Unit Total Net Budget	259,660	48,160

Major Projects
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	863,120	882,620
Premises	200	200
Transport	780	780
Supplies and Services	82,000	81,660
	946,100	965,260
Revenue Income		
Internal Recharges	(884,450)	(884,450)
	(884,450)	(884,450)
Major Projects Total Net Budget	61,650	80,810
Objective Analysis		
Major Projects	61,650	80,810
Major Projects Total Net Budget	61,650	80,810

Place Director
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	146,870	153,220
Transport	400	400
Supplies and Services	3,790	3,600
	151,060	157,220
Revenue Income		
Internal Recharges	(75,000)	(75,000)
	(75,000)	(75,000)
Place Director Total Net Budget	76,060	82,220
Objective Analysis		
Place Director	76,060	82,220
Place Director Total Net Budget	76,060	82,220

Transport
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	9,803,720	9,894,620
Premises	5,308,580	5,270,400
Transport	2,118,850	2,118,850
Supplies and Services	4,035,030	4,034,060
Third Party and Transfer Pymts	8,753,480	8,494,210
Support Services	20,930	20,930
Debt Charges and Borrowing	389,120	389,120
	30,429,710	30,222,190
Revenue Income		
Internal Recharges	(15,619,010)	(15,319,010)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Conts	(813,250)	(813,250)
Customer and Client Receipts	(4,687,100)	(4,788,100)
	(23,308,650)	(23,109,650)
Transport Total Net Budget	7,121,060	7,112,540
Objective Analysis		
Highways Maintenance and Operations	6,940,310	6,991,740
Technical Consultancy	69,190	(13,380)
Transport Development	80,600	103,220
Transportation Strategy	30,960	30,960
Transport Total Net Budget	7,121,060	7,112,540

Public Health Service
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,742,060	2,089,580
Premises	65,410	64,650
Transport	17,170	17,170
Supplies and Services	345,030	186,220
Third Party and Transfer Pymts	17,596,360	16,975,360
Debt Charges and Borrowing	1,628,010	1,298,010
	21,394,040	20,630,990
Revenue Income		
Grants	(20,049,950)	(19,238,950)
Customer and Client Receipts	(83,250)	(83,250)
	(20,133,200)	(19,322,200)
Public Health Service Total Net Budget	1,260,840	1,308,790
Objective Analysis		
Public Health	1,260,840	1,308,790
Public Health Service Total Net Budget	1,260,840	1,308,790

Public Health
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,742,060	2,089,580
Premises	65,410	64,650
Transport	17,170	17,170
Supplies and Services	345,030	186,220
Third Party and Transfer Pymts	17,596,360	16,975,360
Debt Charges and Borrowing	1,628,010	1,298,010
	21,394,040	20,630,990
Revenue Income		
Grants	(20,049,950)	(19,238,950)
Customer and Client Receipts	(83,250)	(83,250)
	(20,133,200)	(19,322,200)
Public Health Total Net Budget	1,260,840	1,308,790
Objective Analysis		
Public Health	1,260,840	1,308,790
Public Health Total Net Budget	1,260,840	1,308,790

Resources
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	27,344,840	27,144,570
Premises	49,840	72,070
Transport	79,410	67,960
Supplies and Services	5,281,240	5,349,150
Third Party and Transfer Pymts	122,250	167,250
Debt Charges and Borrowing	933,840	921,020
	33,811,420	33,722,020
Revenue Income		
Internal Recharges	(5,543,060)	(4,399,810)
Grants	(2,274,790)	(2,014,390)
Other Reimbursements and Conts	(2,991,700)	(2,954,740)
Customer and Client Receipts	(2,838,420)	(3,441,770)
	(13,647,970)	(12,810,710)
Resources Total Net Budget	20,163,450	20,911,310
Objective Analysis		
Audit, Risk and Insurance	501,560	510,160
Business Management (Res)	6,342,430	6,406,800
Chief Executive	297,130	315,050
Director of Resources	181,370	188,260
Financial Services	3,758,740	4,153,090
Human Resources	1,950,110	1,997,360
ICT	5,841,030	5,911,210
Legal Services	1,291,080	1,429,380
Resources Total Net Budget	20,163,450	20,911,310

**Audit, Risk and Insurance
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	782,420	786,730
Supplies and Services	6,110	6,060
	788,530	792,790
Revenue Income		
Internal Recharges	(64,280)	(67,940)
Other Reimbursements and Conts	(222,690)	(214,690)
	(286,970)	(282,630)
Audit, Risk and Insurance Total Net Budget	501,560	510,160
Objective Analysis		
Audit, Insurance and Risk	501,560	510,160
Audit, Risk and Insurance Total Net Budget	501,560	510,160

**Business Management (Res)
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	7,518,430	7,165,470
Premises	37,650	60,530
Transport	9,410	9,410
Supplies and Services	184,710	339,510
Third Party and Transfer Pymts	20,250	65,250
	7,770,450	7,640,170
Revenue Income		
Internal Recharges	(263,040)	(67,110)
Grants	(276,850)	(173,130)
Other Reimbursements and Conts	(152,550)	(152,550)
Customer and Client Receipts	(735,580)	(840,580)
	(1,428,020)	(1,233,370)
Business Management (Res) Total Net Budget	6,342,430	6,406,800
Objective Analysis		
Business Management	725,390	579,720
Operational Support	5,617,040	5,827,080
Business Management (Res) Total Net Budget	6,342,430	6,406,800

**Chief Executive
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	237,660	255,580
Transport	6,000	6,000
Supplies and Services	53,470	53,470
	297,130	315,050
Chief Executive Total Net Budget	297,130	315,050
Objective Analysis		
Chief Executive	297,130	315,050
Chief Executive Total Net Budget	297,130	315,050

Director of Resources
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	170,490	177,380
Transport	1,000	1,000
Supplies and Services	9,880	9,880
	181,370	188,260
Director of Resources Total Net Budget	181,370	188,260
Objective Analysis		
Director of Resources	181,370	188,260
Director of Resources Total Net Budget	181,370	188,260

Financial Services
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	8,254,850	8,341,710
Premises	1,000	-
Transport	14,000	14,000
Supplies and Services	926,060	1,039,600
Third Party and Transfer Pymts	102,000	102,000
	9,297,910	9,497,310
Revenue Income		
Internal Recharges	(1,149,980)	(996,710)
Grants	(1,929,500)	(1,772,820)
Other Reimbursements and Conts	(1,087,460)	(1,087,460)
Customer and Client Receipts	(1,372,230)	(1,487,230)
	(5,539,170)	(5,344,220)
Financial Services Total Net Budget	3,758,740	4,153,090
Objective Analysis		
Exchequer Services	318,750	337,330
Finance	1,911,150	1,961,860
Revenues and Benefits	1,528,840	1,853,900
Financial Services Total Net Budget	3,758,740	4,153,090

Human Resources
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,647,650	2,650,840
Premises	11,000	11,350
Transport	17,000	9,850
Supplies and Services	463,020	254,420
	3,138,670	2,926,460
Revenue Income		
Internal Recharges	(468,480)	(237,090)
Grants	(45,620)	(45,620)
Other Reimbursements and Conts	(669,540)	(620,080)
Customer and Client Receipts	(4,920)	(26,310)
	(1,188,560)	(929,100)
Human Resources Total Net Budget	1,950,110	1,997,360
Objective Analysis		
Health and Safety	360,960	368,710
Operational HR	488,680	502,800
Organisational Development	754,900	767,380
Training Schemes	345,570	358,470
Human Resources Total Net Budget	1,950,110	1,997,360

ICT
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	5,555,480	5,457,140
Premises	190	190
Transport	29,000	22,800
Supplies and Services	3,034,240	3,064,770
Debt Charges and Borrowing	933,840	921,020
	9,552,750	9,465,920
Revenue Income		
Internal Recharges	(2,676,070)	(2,136,600)
Other Reimbursements and Conts	(494,960)	(515,460)
Customer and Client Receipts	(540,690)	(902,650)
	(3,711,720)	(3,554,710)
ICT Total Net Budget	5,841,030	5,911,210
Objective Analysis		
ICT Operations	3,407,510	3,479,750
Technical Refresh	2,433,520	2,431,460
ICT Total Net Budget	5,841,030	5,911,210

Legal Services
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,177,860	2,309,720
Transport	3,000	4,900
Supplies and Services	603,750	581,440
	2,784,610	2,896,060
Revenue Income		
Internal Recharges	(921,210)	(894,360)
Grants	(22,820)	(22,820)
Other Reimbursements and Conts	(364,500)	(364,500)
Customer and Client Receipts	(185,000)	(185,000)
	(1,493,530)	(1,466,680)
Legal Services Total Net Budget	1,291,080	1,429,380
Objective Analysis		
Coroners	659,330	685,220
Land Charges	(155,400)	(154,730)
Legal Services	787,150	898,890
Legal Services Total Net Budget	1,291,080	1,429,380

People
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	144,920,900	139,989,540
Premises	18,111,200	17,983,840
Transport	1,872,870	1,327,400
Supplies and Services	97,595,760	89,478,500
Third Party and Transfer Pymts	144,871,920	156,458,710
Support Services	239,870	321,330
Debt Charges and Borrowing	275,830	253,330
	407,888,350	405,812,650
Revenue Income		
Internal Recharges	(11,083,090)	(10,859,260)
Grants	(200,107,100)	(193,745,730)
Other Reimbursements and Conts	(49,233,110)	(52,080,440)
Customer and Client Receipts	(18,968,200)	(21,651,560)
	(279,391,500)	(278,336,990)
People Total Net Budget	128,496,850	127,475,660
Objective Analysis		
Adult Social Care	76,458,150	72,200,330
Children's Social Care	32,981,790	38,384,480
Education	3,934,250	3,078,100
Education Schools	-	-
Inclusion Comm & Procurement	14,833,960	12,731,920
People Management	288,700	1,080,830
People Total Net Budget	128,496,850	127,475,660

**Adult Social Care
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	23,358,500	23,445,660
Premises	777,810	749,290
Transport	552,790	535,900
Supplies and Services	4,677,400	3,621,310
Third Party and Transfer Pymts	112,434,130	119,043,450
Support Services	-	(24,050)
	141,800,630	147,371,560
Revenue Income		
Internal Recharges	(451,400)	(451,400)
Grants	(12,824,250)	(16,307,320)
Other Reimbursements and Conts	(37,756,220)	(41,096,830)
Customer and Client Receipts	(14,310,610)	(17,315,680)
	(65,342,480)	(75,151,230)
Adult Social Care Total Net Budget	76,458,150	72,200,330
Objective Analysis		
Better Care Fund	(8,101,560)	(11,735,680)
Business Finance	836,590	865,010
Business Management Support	98,030	-
Care Services	5,739,720	5,295,460
Fairer Charging Income	(3,704,200)	(3,704,200)
Learning Disability	35,654,010	32,438,910
Mental Health	6,293,620	4,948,720
Older People	27,852,290	33,071,680
Other Social Care Services	4,129,910	3,457,370
Physical Disability	6,113,740	6,071,260
Specialist Services Other	1,546,000	1,491,800
Adult Social Care Total Net Budget	76,458,150	72,200,330

Children's Social Care
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	16,118,390	16,528,540
Premises	244,990	243,300
Transport	625,520	617,260
Supplies and Services	1,964,880	2,137,650
Third Party and Transfer Pymts	17,968,030	21,866,660
	36,921,810	41,393,410
Revenue Income		
Internal Recharges	(26,820)	(8,820)
Grants	(1,521,230)	(1,419,400)
Other Reimbursements and Conts	(1,433,550)	(971,550)
Customer and Client Receipts	(958,420)	(609,160)
	(3,940,020)	(3,008,930)
Children's Social Care Total Net Budget	32,981,790	38,384,480
Objective Analysis		
Children with SEND	1,676,700	2,104,260
Corporate Parenting	2,777,060	3,199,690
Initial Contact, Referral and Assessment	2,501,240	2,549,250
Long Term Teams	3,475,830	3,726,220
Looked After Children	16,267,860	19,867,970
Other Services	2,236,540	2,464,140
Safeguarding Standards Unit	1,041,870	1,090,850
Services to Young People	2,109,850	2,428,130
Specialist Services	894,840	953,970
Children's Social Care Total Net Budget	32,981,790	38,384,480

Education
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	7,719,440	7,751,220
Premises	3,572,300	3,427,900
Transport	593,820	73,500
Supplies and Services	31,691,130	32,054,250
Third Party and Transfer Pymts	3,027,880	4,285,360
Support Services	94,370	94,370
Debt Charges and Borrowing	253,330	253,330
	46,952,270	47,939,930
Revenue Income		
Internal Recharges	(9,593,250)	(9,541,820)
Grants	(32,196,780)	(34,027,820)
Customer and Client Receipts	(1,227,990)	(1,292,190)
	(43,018,020)	(44,861,830)
Education Total Net Budget	3,934,250	3,078,100
Objective Analysis		
Access, Admissions and Attendance	110,170	156,890
Adult and Community Learning	(132,480)	(176,210)
Education Management	(2,478,430)	(3,662,730)
Employability and Skills	875,690	823,540
PFI and BSF	1,144,440	1,074,440
School Improvement	186,790	190,950
School Initiatives	2,790	2,830
School Organisation and Capital	207,790	206,030
School Support Services	(108,040)	(105,660)
School Transport	3,562,100	4,011,680
SEN	563,430	556,340
Education Total Net Budget	3,934,250	3,078,100

Education Schools
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	85,061,280	79,446,020
Premises	12,412,470	12,412,470
Transport	32,330	32,330
Supplies and Services	56,290,710	50,776,970
Third Party and Transfer Pymts	3,740,500	3,774,110
Support Services	-	129,580
	157,537,290	146,571,480
Revenue Income		
Internal Recharges	(555,770)	(401,370)
Grants	(148,140,860)	(137,339,450)
Other Reimbursements and Conts	(8,629,540)	(8,629,540)
Customer and Client Receipts	(211,120)	(201,120)
	(157,537,290)	(146,571,480)
Education Schools Total Net Budget	-	-

**Inclusion Comm & Procurement
Detailed Budget Page**

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	11,770,630	11,908,100
Premises	1,070,520	1,114,890
Transport	61,860	61,860
Supplies and Services	2,832,870	749,880
Third Party and Transfer Pymts	7,701,380	7,489,130
Support Services	15,500	(8,570)
Debt Charges and Borrowing	22,500	-
	23,475,260	21,315,290
Revenue Income		
Internal Recharges	(455,850)	(455,850)
Grants	(4,556,740)	(4,556,740)
Other Reimbursements and Conts	(1,413,800)	(1,382,520)
Customer and Client Receipts	(2,214,910)	(2,188,260)
	(8,641,300)	(8,583,370)
Inclusion Comm & Procurement Total Net Budget	14,833,960	12,731,920
Objective Analysis		
Active Inclusion	3,051,670	2,938,360
Commissioning and Procurement	1,498,430	1,344,200
Family Services	4,688,800	3,111,730
Inclusion and Prevention Commissioning	4,498,210	4,264,600
Performance	1,096,850	1,073,030
Inclusion Comm & Procurement Total Net Budget	14,833,960	12,731,920

People Management
Detailed Budget Page

	Base Budget 2018-19 £	Base Budget 2019-20 £
Subjective Analysis		
Revenue Expenditure		
Employees	892,660	910,000
Premises	33,110	35,990
Transport	6,550	6,550
Supplies and Services	138,770	138,440
Support Services	130,000	130,000
	1,201,090	1,220,980
Revenue Income		
Grants	(867,240)	(95,000)
Customer and Client Receipts	(45,150)	(45,150)
	(912,390)	(140,150)
People Management Total Net Budget	288,700	1,080,830
Objective Analysis		
Complaints and Customer Relations	241,720	246,910
Director of People	165,490	172,380
People Directorate - Miscellaneous Premises	(519,720)	255,400
Workforce Development	401,210	406,140
People Management Total Net Budget	288,700	1,080,830